



2021 Talentnet-Mercer's HUMAN CAPITAL SOLUTIONS

make employee decisions with confidence

Find the right SOLUTIONS with Talentnet-Mercer for your HR NEEDS



Visit <u>https://www.talentnet.vn</u> for more details

SALARY SURVEYS



REMUNERATION

unlocking competitive pay

Talentnet-Mercer is the largest source of employer-reported data in Vietnam. Our products cross most industries, providing you with robust, relevant data to manage your workforce.

matter.		executive lata from Direct Labor lev	vel to Provides d	Itive & Non-
► Limited Provides remuneration analysis from the All Industries database.	Senior Ma	nager level. 77,600,000		of Organization level.
 Premium Provides unlimited customized remuneration analysis unlimited peer cuts. 	VND	106,900,000	VND	126,900,000
INDUSTRY SUPPLEMENT Provides data for industry-specific jobs (in ad	ldition to the	cross-industry job	s included in TRS).
Banking & Finance			VND	23,500,000
► Insurance			VND	23,500,000
► Oil & Mining				23,500,000
► Real Estate				23,500,000
 INDUSTRY SURVEY Helps optimize your organization's compensa competitiveness within a specific industry. Hospitality Survey - Limited 	tion strategy	/ while assuring inte		external 32,900,000
 Lifestyle Retail Survey 				84,600,000
► Life Sciences Survey				98,700,000
 High Tech Industry Survey 				98,700,000
HIGH TECH PUBLICATION – S Provides general practices and summarized of positions in software development life cycle			VND	50,000,000
Add-on: COMPENSATION BE Get help from our consultant to benchmark y				ompetitors.
► Small-sized company (less than 50)	0 FTEs)		VND	18,800,000
► Medium-sized company (501-2000	D FTEs)		VND	23,500,000
► Large-sized company (more than 2	2000 FTEs)		VND	28,200,000
TRS MEMBERSHIP Not ready to subscribe to our reports yet? Try Don't miss your opportunity to be a part of th receive complimentary reports for each mark	is market-le	ading survey and	VND	11,750,000
INDIVIDUAL JOB REPORT Provides aggregated actual data for your sele	ected jobs.			
Job Summary Report (JSR)		VND	4,000,000	- 5,900,000
Job Detailed Report (JDR)		VND	9,400,000 -	23,500,000
► Market Value Services Report (M	() (0)		9,400,000 -	22 500 000

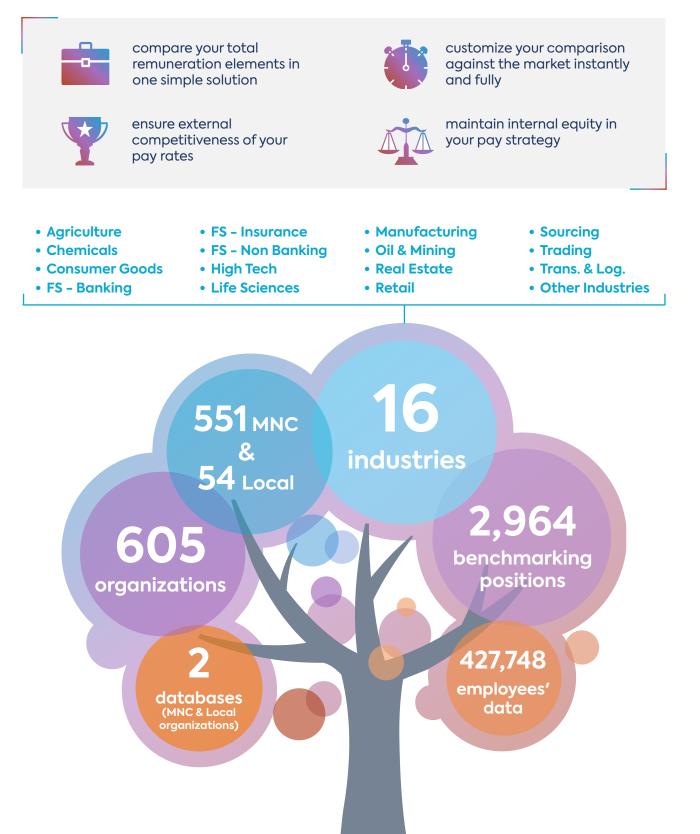
All prices are **exclusive of 10% Value Added Tax**.

All prices are applied for TRS participants only. Non-participants pay 2 times the above mentioned prices.

TOTAL REMUNERATION SURVEY

Give you access to comprehensive **compensation and benefits information**. Human resources professionals across the globe choose us because TRS provides consistent, accurate, high quality data covering the full reward package.

TRS will help you...



TOTAL REMUNERATION SURVEY

Offers information on all elements of total remuneration:



ANNUAL BASE SALARY (COMP 1)

Monthly base salary x Number of months guaranteed.



TOTAL GUARANTEED CASH COMPENSATION (COMP 2)

COMP1+Annual fixed allowances (transportation, job-based, meal, skill, and others).



ANNUAL TOTAL CASH COMPENSATION (COMP 3)

COMP 2 + Annual variable cash (variable bonus, sales incentive, profit sharing or other incentives awards).



TOTAL DIRECT COMPENSATION (COMP 4)

COMP 3 + Long-term incentives (shares/stock options, shares/stocks, share appreciation rights, restricted shares, long-term cash).



ANNUAL TOTAL REMUNERATION (COMP 5)

COMP 4 + Value of key benefits (health insurance, private medical, accidental insurance, life insurance, pension plan, company car, personal loan, etc).

With TRS you also receive:

More relevant data:

aggregated roll-ups with clearer job relationships, using data that reflect your company.

Survey overview:

information on market pay, as well as a summary of local economic, political and labor trends.

• Benefits & prevalence summary: a summary of local remuneration policies and practices.

• Market regression:

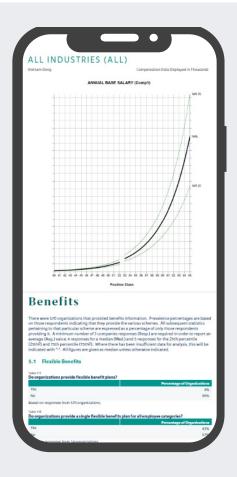
analysis by position class, using Mercer's International Position Evaluation (IPE) methodology to understand your positioning against the market

• Actual market data:

market analysis to determine which jobs are more competitive.

• Mercer Job Library:

a comprehensive job catalog capturing nearly every job in the market, the Mercer Job Library gives more consistent data with less gues work, enhanced job content and intuitive results analysis.



TOTAL REMUNERATION SURVEY

Powerful and flexible data analysis online with Mercer | WIN®

The Mercer Workforce Intelligence Network® (Mercer WIN®) provides **single-point access** to our unparalleled survey data and analytics. Mercer WIN lets you easily break down complex data into usable information on compensation and other HR issues.

Features include custom views, cross-market data, unlimited peer cuts, market refinements, My Data comparison against the market, job combination, reporting in Excel and much more. All available at no additional cost!



Mercer | WIN has powerful and flexible features that enable you:



To get the information you need quickly, with clear, simple navigation functions.



To simultaneously compare data across industries.



To produce multi-market refinements in one view.



To analyze and compare by job, family, career level and position.



To generate custom charts, and reports at the click of a button.

Berger Jab Library 60								
Heros Job Library Gi	obal All							
6) Search Optiona	Search for job 18	fe, job ce de, o	r tytal t	194			C Link to My Jobs	
Billion	Barbet View			2220 Metsers	Mercer Life Sciences Durvey	# Cear		
	Job Industry			Adl a 140 193	h.sey	# Over		
	Family			Add a Parily		a Gear		
	Function			Add a Punction			* Cear	
	Cover Level			Adt a Career	Level			
	 Job Tops 							
				Jobs			* Our	
	Pentiss Class			Jobs Add a Position	n Davis nenge		x Our x Our	
	Pestion Class	(*)		Add a Position		Ver Actual Rep	# Out	Job
learch Results 159 m	Postin Cina		-	Add a Position	n Dans range Tagent Tale Contribution (CO), Mass of Departm	Ver Actual Bay	R Char ressive by Drg	lek
2 Jaller	Pendian Class	le) Arik Tare		Add a Positier	Appent Tille	Berlet Vez	R Cher ressue his Deg	Jak
ini	Problem Class	ne) Ante Trans Ante		Add a Posities and Profil E24 Profil E25	Toponi Tale Ond Executive Officer (550) Head of Organiza	Martin Low 2021 Metan Metar LM Scien	R Carr rendue In: Day andrens andrens	Jak
 Jos Tele Boot of Decemberica (3) Host of Decemberica (3) 	Problem Class arts d. Class Vec 21 - Coarts Facetts 21 - Coarts Statette - 21 - Coarts Statette -	Se) Jok Tare Joh Joh Joh		Add a Posities 11 043 634 11 043 634 11 043 625 11 043 625	Supera Tala Chell Canadra (Mose (CO), Head of Dynamics Chell Canadra (Mose (CO), Head of Dynamics	Ministration 2021 Metaer Mesar LM, Scient 2021 Metaer Mesar LM, Scient	R Cher ressive in Dep millioner millioner millioner	346
Jun Ten Henst of Construction (1) Henst of Construction (1) Henst of Construction (1) Henst of Construction (1) Henst of Construction (2) Henst of Construction (2)	Pendins Class alts () (South New 2) (South Stant)) (South State) () (South State) () (South State) () (South State) () (South State) () (South State) () (South State)	54) Anit Terre Anit Anit Anit Anit		Add a Position 11 003 524 11 003 525 11 003 525 11 004 525 11 004 521 11 004 524	Typen Tale Charl Double (Rose (SD)) Hose of Dysens. Onel Double Officer (SD) (Hose of Dysens. Charl Double of Officer (SD) (Hose of Dysens. Hose of Dysensities, Charl Operations Charl (S) Hose of Dysensities, Charl Operations Charl (S)	Electric Loss 2020 Metros Mercer Lik Scient 2020 Metros Mercer Lik Scient 2020 Metros Mercer Lik Scient 2020 Metros Mercer Lik Scient 2020 Metros Mercer Lik Scient	s Our ressue las Org. andare andare andare andare andare andare	344
Exect of Developion (2) Event of Developion (2) Event of Developion (2) Event of Developion (2) Event of Developion (2)	Profiles Class arts d. courts Parantis- 01 - Courts Parantis- 01 - Courts Detecte - 10 - Courts Detecte - 10 - Courts Detecte - 10 - Courts Detected - 10 - Courts Detected - 10 - Courts Detected - tors & Planting - Certo	54) Ante Tappe Anto Anto Anto		Add a Positier 11 013 524 12 013 525 12 013 525 12 013 525 12 013 525 12 013 525 12 013 525 12 013 505 12 015 12	Nacional Teles Cherli Consultano Officar (COL), Marael of Digartica. Cherl Consult officar (COL), Marael of Digartica. Cherli Consultano (COL), Marael of Digartica. Maile (Trigarabiline, Cherli Digartitates Cherline (C	Minister View 2001 Metham Messer I.M. Science 2001 Metham Messer I.M. Science 2002 Metham Messer I.M. Science 2002 Metham Messer I.M. Science 2003 Metham Messer I.M. Science	R Cher an Acar an A	Jak

Contract by po Baser Baser A Cons		Num Obs	View: Actual	Regression Inc Org	Position Class - Comp 1
	Nuel Orga	Num Obs			Pointer Cars - Comp 1
	Nuel Orga	Num Obs	One with Designed Star Value		
- Com				Org Whit Repressed Mean Org	Net Repressed Median On
		30.056	48,233.0	04,112.4	55.171.2
	722	34(196	59/052-0	76,770.6	68,260.0
	291	35,291	72.300.3	96,802.4	84.601.5
	290	27.703	96519.2	110,040,4	104,662,0
					129.002.0
	420	27.886	132,056,5	179,500,6	199.994.7
	445	25,746	152,454.2	220,686.3	197,948.3
	457	20,021	190,897.2	271,173.6	244,522.4
	405	15,555	243.515.4	333,211,2	353,038.8
	421	8,783	298,142,5	409,441.4	374,948.3
	444	7,829	366(024.3	500, 111.2	483,601.7
	465	6,457	446/909/5	618,210.2	574,007.9
	405	4,918	647, 165.7	159,641.0	710,217.0
		503 440 441 457 455 424 444 444 444 446	200 20327 406 22346 441 22,56 449 23024 449 23024 449 4535 441 4735 441 4735 444 7359 465 4,647	300 28.42" 40.828.4 400 27.84 40.828.4 440 32.94 40.842.5 440 42.94 40.842.5 450 45.85 14.836.4 441 47.83 18.856 442 47.83 18.856.4 444 7.829 36.642.5	30 ALL 94,034 94,057 64 2.03 0.034.4 0.034.4 64 A.04 0.034.4 0.034.4 64 A.05 94,04.7 2.01.95.4 64 A.03 94,04.2 2.01.95.4 64 B.03 94,04.4 3.02.97.9 64 B.03 94,04.4 3.02.97.9 64 A.03 94,04.4 3.02.97.9 64 A.03 94,04.4 3.02.97.9 64 7.03 20.54.64 94,04.14 64 4.09.5 44,04.54 94,01.21

INDUSTRY SUPPLEMENT

This is an add-on to Total Remuneration Survey (TRS) that provides you with the up-to-date and comprehensive **compensation** and **benefits information** for **key industry specific positions**.

Banking & Finance

- Consumer Banking Sales
- Corporate Banking Account Mgt.
- Treasury Services
- Investment Advisory Services
- General Banking Operations
- Credit Risk Assessment
- Loan Collections
- Investment Research
- Trading & Dealing
- Portfolio/Fund Management
- And many more...

Insurance

- Actuary
- Agency/Field Development
- Agency/Field Management
- Insurance Channel Sales
- Insurance Field Sales
- Underwriting
- Reinsurance
- Claims Handling
- Policy Administration
- Insurance Customer Service
- And many more...

Real Estate

- Architecture
- Leasing Negotiation/Renewal
- Property Management
- Civil/Construction Engineering
- Intelligent Electronic Device Systems
- Design (M&E Engineering)
- Quality Assurance
- Construction Project Management
- Facilities Maintenance Engineering
- Construction Foreman
- Interior Design
- And many more...

Oil & Mining

- Exploration Geology
- Exploration Geophysicist
- Reservoir Engineer
- Mining Production
- Electrical & Instrument Engineer
- Project Engineering
- And more...



INDUSTRY SURVEY

Our Industry Surveys provide you with comprehensive and reliable insight on trends in **compensation and benefits practices** within **a specific industry**, using a globally harmonized survey methodology and comprehensive job catalog, to facilitate your rewards planning.

These surveys cover a broad selection of hundreds of benchmark executive and non-executive positions, ranging from **industry-specific positions to supporting functions' positions**.

Hospitality Survey

As the vendor of choice for the Hotel Industry Rewards Group (HIRG), we provide compensation data for vital hotel industry roles. The survey data sets can be refined to your needs; by business size, scope of responsibility, luxury status, and more.

Life Sciences Survey

Contains a broad range of Life Sciences organizations from sectors such as Pharmaceutical, Medical Devices, & Life Sciences Combination.

Lifestyle Retail Survey

Provides the total remuneration information for key store positions, covering specialisations such as: Retail Store Operations, Multi-Store Management, Single Store Management, In Store Sales, Franchising, Customer Check-out Support, Food Service Worker, Barista, Cook, and more.

High Tech Industry Survey

Consists of total remuneration data for the High Tech industry from organizations in the hardware sales, production, IP design, network & systems, consulting, software, E-commerce and fintech sectors.



COMPENSATION BENCHMARKING REPORT

This **add-on service** is exclusively offered to our salary survey subscribers. We will help to **compare your pay** with your industry or target market group.

The report includes:



Our general comments:

on salary, allowances, bonuses and incentives of your target market group.



Evaluation of the competitiveness of your compensation:

by comparing your 3 main compensation components (COMP1-3) with your target market group's **paylines** by Position Class, using **Mercer's International Position Evaluation (IPE) methodology**.

v	ίο εία της	બ્લુલ્લાં																	
			00 LIQU C	Step TT								NO LIQUITTL	<i>.</i> c			SO SÁNH			
	-	Constant of the	College Ser				-												
						1000							1						
		Darwy cho hash	Thompson Alab	171/0 (10) FOR				-		10	19460 Miles	10.04	30.241		38	- 18		-06	
	-	shink integliese		Distantion of the		CONFIGMANT	Made and	har		-		10.01	10.00	101.7 PL	14110				
-	-			-	-	COMP 1	26,368	-	-	-	-	6.04			8.62	224	-04	- 46	- 688
	0000	Married Spins	Thoughout alon	ACCREMENT			1.11	ship's real	44.875			0.44	88.9C	9,17	LO-R	19		- 18	
				1		KINP SCHIPT		-					10,911	10,001		105	-0	- 45	
						20071	100.50	Marine and				19(37)	10.00	10.05	10100	-	- 2	-	
*	6005	1005. Oncer view haat allots long hop	Phong hards all all	ANSIERER	"	CONF LIGHTAN		And Address	Ant Asses	-	10		20.00	IN IN		- 488			
						Contractioners	10.04				_	20165	30.00	HUG Tari	24(4)				64
	0000 80	Name and Address	Description and	ALC: HEAD	-	and a	34.345	Malande alogie /Malance Mari	*		1.8.8	-	8,0%	8.00.00.	in		- 16		
						CONFERENCE CONFERENCE					3.3	11.00	0.10	11.46	28	8	45.	- 36	
					COMP 1	10.10	-		*		HAR.	10.54	11.76	10,00	- 20			-63	
2	100002	Chapter when Real	Plong harts 2018	ADDIALAD	42	CONT LINANT		stratures Address		149	20.47	33.6	2012	20126	-		- 51	- 10	
					CONFICTION AND	10.01	-	_			10.07	-	10.10	19.50		-			
2	-		Prophers and	ALCOHOLD		and a	10,000	Main al.	148.5			1.9.8	-	10,00	10,00	10		- 15	
		the second second second	and say the	ALC: NO.	4	CONFERENCE THAT I (To get)	10,000	har		~		3,18	10,000	0,75		201		- HL	- 28
	-					cover 1		1000		_		LINGS OF	100.004	HUH		- 34			-68
	0000	Chargest offen Rank	Registed and	APLN MADE	17		Market I	strate the	48.8.70		60	-		10.95	10.00	-	-		-
						tine (drapt		-				10,5%	-	101,107	INAN		-	- 10	
			1000000				35,80	Minute				6.04	3624	E.08	8.02	28	- 25	- EL	
*	00002	Warrish Spins	Parglant-Math	\$7536.000.000	40			strate and of	10.8.10	K 10	*			00,700		2.5	-	- 44	1.44
						10,111	_				Hart Lingua	-	10,000 20,000		-	- 2	- 10		
	month.	Charmen offen famili all the stang beam	Region 648	APLICAD FOR			Machille Machille	AVAN PR	Andreast Andreast		50	Sec. and	-11.04	10,00	10,00		-		-
						And Court	101.58	hat				10,00	-	191,147	19,00	-00	-		100
				AVE DE UNIXADO	*		3.80	Maria				0.04	36.84	8,08 9,175	8.02	28	- 24	46.	
	0000	Bur de la re				CONF STARLAS	10.000	about the	ALL ALL ALL		-	76.0	11.64	(8,75)		206	-	46.	- 186
-	-					COMPTONIES.	100.001		-	_	_	100	10.51	10,000	TRUM TRUM	-	- 0		-05
	-	Characteria des Bank	Through a distant	10000000		COMP (Main de	10.01		10	10,000	10.00	100,00	195,418	-		-	100
		shift long hip	-			CONTRACTOR		-	-			20.47	10.00	201.721	24.26				
						10471	1.61	-				0.00	10.04	8.40	8.07	m	- 11	- 18	-18

Comparison of each of your employees' compensation:

by comparing the 3 main compensation components (COMP1-3) of **each of your employees** with aggregated market data by jobs, using **Job Pricing methodology**.

About TALENTNET

Originating from the Human Resources Services unit of PricewaterhouseCoopers Vietnam, Talentnet is now acknowledged as the **leading HR consulting firm** in the country, with more than **20 years of experience** in the local labor market.

Talentnet is passionate about contributing to a better working life for Vietnamese employees through professional HR solutions designed to meet the diverse needs of Vietnamese and international clients.



HCS Human Capital Solutions

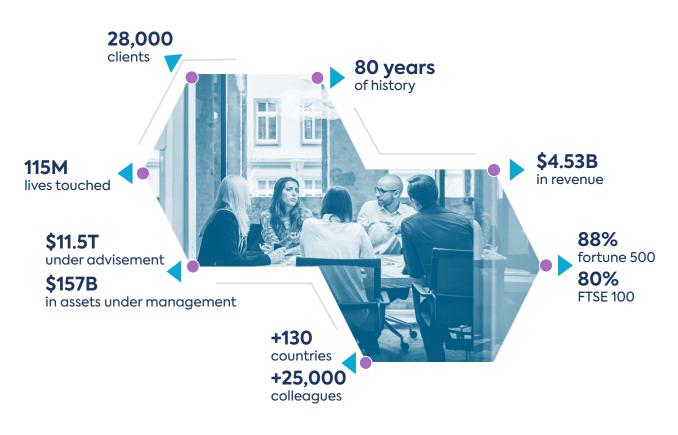
ESS Executive Search & Selection **POS** Payroll & Expatriate Services

HRO HR Outsourcing Services



About MERCER

Mercer builds **brighter futures** by redefining the world of work, reshaping retirement and investment outcomes, and unlocking real health and well-being.



Mercer's porfolios include:

HEALTH WEALTH CAREER Benefits exchange Strategic plan design, Talent strategy management, Benefit strategy, design, Talent mobility administration and and financing investments HR transformation Individual and voluntary Integrated DB risk Executive rewards benefits management Workforce rewards Benefits plan Financial well-being management and Communication Wealth management brokerage Digital Flexible delegated Specialty health and benefits solutions and advice Benefits administration Global and local actuarial consulting Endowments and foundations Environment, social, and governance (ESG) investing

For further information, please contact your Industry Leaders or:

SALARY & BENEFITS SURVEYS



2021 Vietnam Subscription Form: https://edm.talentnet.vn/downloads/2021-Vietnam-Subscription-Form.xlsx

Nguyen Thi Hong Van:

nguyen.t.hong.van@talentnet.vn

CONSULTING SERVICES

Nguyen Thi Quynh Phuong: Hoa Nguyen: nguyen.t.quynh.phuong@talentnet.vn hoa.nguyen@talentnet.vn

TRAINING WORKSHOPS

Luu Tu Dinh:

luu.tu.dinh@talentnet.vn

Get in touch with us.



www.talentnet.vn



